



Investor Presentation | June 16, 2020

Protect Your People™

NASDAQ: LAKE

Christopher J. Ryan, Executive Chairman

Charles D. Roberson, President and Chief Executive Officer



Safe Harbor Statement

With the exception of historical information, the statements set forth in this presentation include forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risk and uncertainties. The company wishes to caution that a number of important factors could cause actual results to differ materially from those forward-looking statements. These and other factors could cause actual results to differ materially from those in any forward-looking statements which are discussed in this presentation. Please see Lakeland Industries' SEC filings on Forms 10-K and 10-Q for important information about the Company and related risks. The Company disclaims any obligation to update its forward-looking statements.

Non-GAAP Financial Measures

To supplement its consolidated financial statements, which are prepared and presented in accordance with Generally Accepted Accounting Principles (GAAP), the Company uses the following non-GAAP financial measures: EBITDA, Adjusted EBITDA and Free Cash Flow. The presentation of this financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP. The Company uses these non-GAAP financial measures for financial and operational decision making and as a means to evaluate period-to-period comparisons. The Company believes that they provide useful information about operating results, enhance the overall understanding of past financial performance and future prospects, and allow for greater transparency with respect to key metrics used by management in its financial and operational decision making. The non-GAAP financial measures used by the Company in this presentation may be different from the methods used by other companies. For more information on the non-GAAP financial measures, please see the Reconciliation tables in this presentation.

Key Statistics

Q1FY21 Results

- Net sales of \$45.6M, up 85% from 24.7M in Q1FY20
- Gross profit of \$22.1M, compared with 1Q20 of \$7.6M
- Gross margin of 48.6%, compared to 30.6% in 1Q20
- Opex of \$9.8M, up from \$7.9M in 1Q20
- Operating profit of \$12.4M, up from loss of \$(315,000) in 1Q20
- Net income of \$8.6M, up from loss of \$(465,000) in 1Q20
- EBITDA* of \$12.8M, compared with \$68,000 in 1Q20
- Cash of \$23.5M at 4/30/20, up 61% from \$14.6M at 1/31/20
- \$0.1M in short term debt as of 4/30/20, down from \$1.2M 1/31/20

Market Stats

Share Price (as of 6/16/2020)	\$20.59
52-Week High / Low	\$28.00 / \$9.70
Average Daily Volume (3M)	1,005,000
Diluted Shares Outstanding ¹	8.0 million
Market Capitalization ¹	\$164.7 million
Debt (as of 4/30/2020)	\$0.1 million
Cash (as of 4/30/2020)	\$23.5 million
Enterprise Value	\$141.3 million

Financials & Valuation

LTM Revenue ³	\$128.7 million
LTM EBITDA ³	\$20.3 million
LTM Net Income ³	\$12.4 million
LTM Basic EPS ³	\$1.55
EV/LTM Revenue	1.1x
EV/LTM EBITDA ³	7.0x
P/E (LTM) ³	13.3
NOL Carryforward ³	Approx. \$7.0 million
Book Value ³	\$93.8 million

One Year Stock Performance



Source: Etrade




¹ Treasury stock method

² Source: Bloomberg/Yahoo

³ As of 4/30/2020

* EBITDA is a non-GAAP figure with reconciliation provided herein.

Uniquely Positioned to Respond to Global Crises

Crisis	Ebola	Bird Flu	COVID-19 (Coronavirus)
LAKE Revenue Impact	\$4.6 million (FY16)	\$4.1 million (FY16)	TBD (FY20/21)
LAKE Role	Supplied suits to the United Kingdom Government	Supplied protective clothing to DiVal Safety Equipment	Supplier to hospitals and industrial customers globally
Situation Timeline	<ul style="list-style-type: none"> • August 8, 2014: Ebola declared an “international health emergency”; death toll reaches 1,000 • September 11, 2014: LAKE announced increase in manufacturing capacity to meet demand for safety products 	<ul style="list-style-type: none"> • April 11, 2015: Avian Flu confirmed in a commercial chicken operation in WI • April 20 – May 1, 2015: WI, MN, IA declared state of emergency • May 5, 2015: US authorities approved \$330 million in emergency funds to fight spread 	<ul style="list-style-type: none"> • 2 weeks in 4Q20 = \$1M sales; 1Q21 = \$11.2M sales • February 14, 2020: Asia 12-hour shifts; modified as needed • March 13, 2020: Expanding sealed seam capacity by 30% • April 15, 2020: Certain products contracted out through August
LAKE Product Use	 <p>LAKE Ebola Protection Suit</p>	 <p>LAKE Bird Flu Protection Suit</p>	 <p>LAKE GB medical certified suit</p>

Coronavirus (COVID-19) Update

- **China Environment**
 - Largely open for business; evaluating second wave of virus
 - Logistics – ocean freight remains challenging but improving
 - Raw materials available: prices are fluctuating
- **Global Environment**
 - Demand shifting to Europe, Russia and Americas
 - Logistics remain in focus
- **Lakeland Response**
 - Service the emergency market only to the extent that we have capacity over and above our strategic growth plans based on normal operating conditions
 - Added capacity; constant management of supply chain
 - Utilize more expensive raw materials only to the extent that customers will accept that additional cost
 - Preparing for second wave of virus, stockpiling requirements
 - Potential for development of new market: Institutional Cleaning

Coronavirus (COVID-19) Impact

- **Revenue**

- Impact will be spread over Q4FY20 and FY21
- Selling through distribution limits transparency into application of sales
- Non-COVID related products slowly resuming order growth with economies

- **Manufacturing**

- China returned to work 4 days early and went to maximum operating schedule (start up was not delayed)
- Weifang facility is operating normally under Lakeland control
- Feb. 14, 2020: India and Vietnam ended curtailed operations and went to maximum schedules (12 hours/day; 7 days/week); modified as needed
- Vietnam has returned to hiring
- Accelerating sealed seam manufacturing capacity increase in Vietnam (30% increase in total company capacity) that went on-line through May 2020 rather than January 2021

- **Supply Chain**

- Currently no supply issues although logistics can be challenging
- Price increases from suppliers continues; use of multiple suppliers partially mitigates the impact of these increases

LAKE Product Examples



LAKE Cleanroom Suit



LAKE Homeland Security Suit








LAKE Disposable Suit



LAKE Chemical Protection Suit

Leading Protective Clothing Manufacturer

Product Offering:	    				
	Disposables	Chemical Suits	Wovens	Fire/Reflectives	Gloves
% of Sales¹	50%	21%	11%	15%	3%
Sales by Geography:	<ul style="list-style-type: none"> Domestic: 52% of FY20 net sales International: 48% of FY20 net sales 				
Industries Served:	<ul style="list-style-type: none"> Chemical/petrochemical Basic industries: auto, steel, construction, electric & gas utilities Healthcare, food chain & high tech Government, fire department, public safety and public agencies including DoD, CDC & DEA 				
Employees:	<ul style="list-style-type: none"> 1,800 international employees (approx.) 120 domestic employees (approx.) 				
Founded:	<ul style="list-style-type: none"> 1982 				

¹ As of 1/31/2020.

Innovative Proprietary Products

LAKE utilizes proprietary textiles and designs targeted to market needs and demands

New Product Focus:	<ul style="list-style-type: none">• Proprietary high margin products for stable and recurring end markets (e.g. utilities, pharmaceuticals)
Patents:	<ul style="list-style-type: none">• 20 patents & 1 patent in application¹• 56 trademarks and 6 trademarks in application¹
Supply Chain:	<ul style="list-style-type: none">• LAKE maintains strong control of its supply chain including multi-sourcing raw materials and having cut/sew operations performed by employees instead of contractors• Owning our manufacturing, LAKE has control of supplier relationships
Certifications:	<ul style="list-style-type: none">• Products are certified under relevant standards and certificates domestically and abroad• Customers recognize certification as sign of quality
Manufacturing:	<ul style="list-style-type: none">• All established LAKE manufacturing facilities are ISO 9001 or ISO 9002 certified• New facilities in Vietnam and India• Manufacturing resilience based on footprint & supply
Testing:	<ul style="list-style-type: none">• Quality control lab in China and the USA• Chinese facility able to perform medical and industrial sterilizations• Installed test lab in Alabama facility

¹ As of 1/31/2020.

Optimized Global Presence



- ★ Manufacturing Sites
- 🌿 Sales Presence



Decatur, AL Facility



Anqui (Weifang), China Facility

Manufacturing Sites

Decatur, AL (HQ)

Jerez, Mexico

Anqui (Weifang), China

Buenos Aires, Argentina

New Delhi, India

Nahm Dinh, Vietnam

Sales Presence

Beijing, China

Chongqing, China

Decatur, AL (HQ)

Europe (France, Germany, Netherlands, Poland, Spain, U.K.)

Jerez, Mexico

Melbourne, Australia

Moscow, Russia

New Delhi, India

Shanghai, China

South America (Argentina, Chile, Colombia, Ecuador, Peru)

Southeast Asia (Malaysia, Thailand, Vietnam)

Toronto, Canada

Ust-Kamenogorsk, Kazakhstan

Increasing Manufacturing Capacity

- ✓ Deploying capital investment in new manufacturing facilities to build growth capacity
- ✓ India and Vietnam locations are now online and close to targeted growth markets
- ✓ Low cost structures in new locations are accretive to gross margins
- ✓ COVID-19
 - Ability to increase staffing in Vietnam and India by estimated 50% for disposable garments
 - Accelerated previously planned expansion of normalized sealed seam capacity by 30% -- 9 months ahead of plan
 - Prioritizing manufacturing for regular industrial customers, allocating excess or additional capacity to COVID-related demand
 - Order backlog at 4/15/20 has filled manufacturing capacity through July/August for some products

Key Differentiator

LAKE is unique in owning its manufacturing facilities around the world and not relying on outsourced contractors

Anqui (Weifang), China Facility



Jerez, Mexico Facility



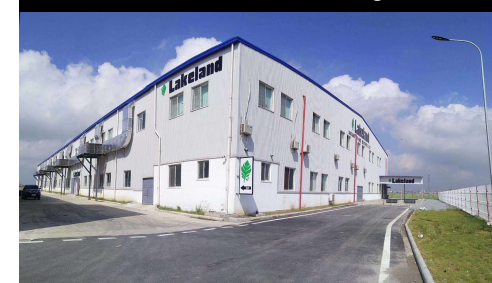
New Vietnam Facility



Pilot India Manufacturing Facility



Vietnam Manufacturing



Strong Business Model

Business Area	Key Characteristic
Products	Proprietary / value-added / higher margin
COGS / Raw Materials	Multi-sourced, lower priced fabrics than DuPont
Gross Margin ¹	35.2% and expanding
Sales Channels	Distributors and Key End Users
Customer Breadth	Diversified
Number of Products	>800
Sales Presence	21 countries
Geographic Reach	Global
Manufacturing Locations	U.S., China, Mexico, LATAM, India, Vietnam

¹ As of 1/31/20 for TTM.

Blue Chip Customers

Distributors



Fisher Scientific



End Users



Honeywell

nationalgrid



Favorable Industry Dynamics

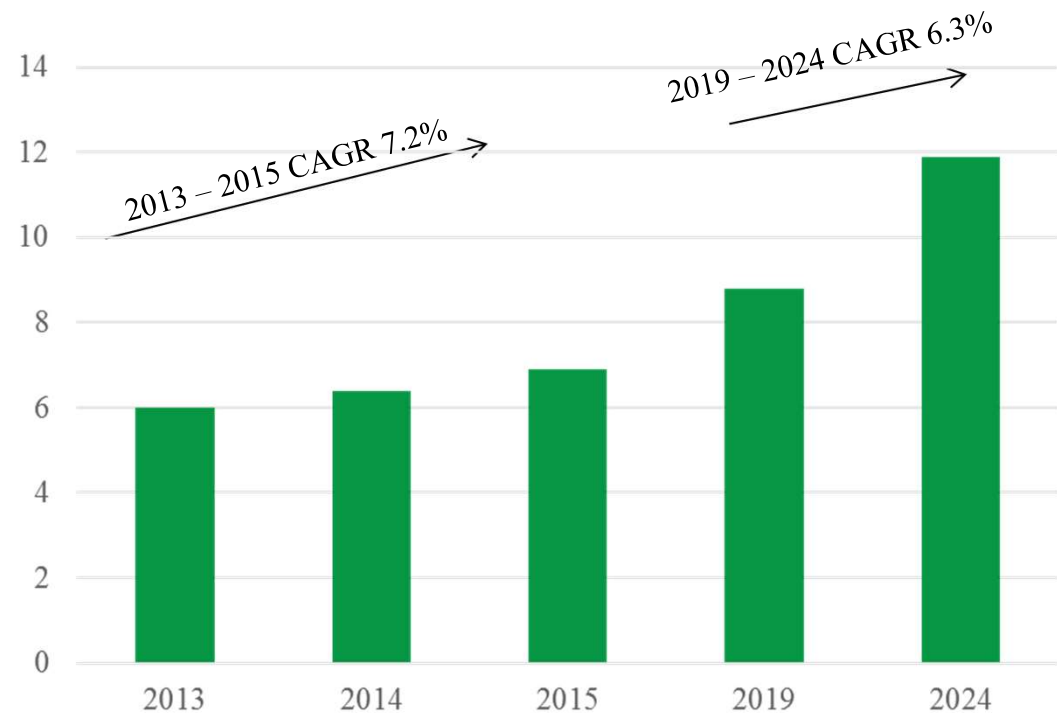
Lakeland operates in a large and growing industry...

Industry Tailwinds

- ✓ Global Economic Growth
- ✓ Global Oil Prices in Check
- ✓ Strong Increase in Manufacturing
- ✓ Robust Demand from Developing Industries
- ✓ Increased Global Focus on Safety

Protective Clothing Market¹

(\$ in billions)



¹ Source: Markets and Markets

Strong Presence in Large & Fragmented U.S. Market

U.S. PPE Products & Service Composition (2019)



	Size
A Respiratory Protection	19%
B Hand Protection	18%
C Protective Clothing	15%
D Head Protection	11%
E Fall Protection	7%
F Ear Protection	3%
G Other	27%



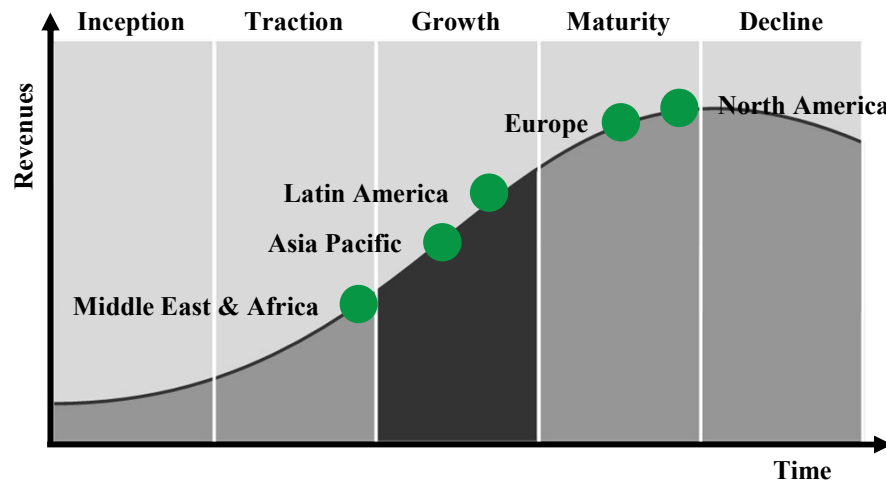
Lakeland's US Sales are in excess of 50% of Total Sales in FY2020

Positioned for Further International Growth

Leveraging its worldwide operating capabilities, LAKE plans deeper penetration into existing markets and selective expansion into new geographies...

- Led by multinational corporations, developing countries are increasingly adopting OSHA-like standards
- LAKE is able to offer its U.S. product range in international markets for little incremental costs
- The Company recently entered South Korea, Indonesia, Malaysia and Vietnam and is hiring aggressively in these new markets
- Diversified product lines and geographic presence provide for low seasonality

Significant Opportunity in Developing Markets¹



Sales Presence by Geography

Region	Sales People ²
U.S.	28
Asia Pacific	27
Latin America	10
EEC	7
Mexico	11
Canada	5
Russia / Kazakhstan	4
India	8

¹ Source: Markets and Markets: *Protective Clothing Market – Global Forecast to 2020*.

² Numbers approximated as at June 2020, including Sales and Sales Support

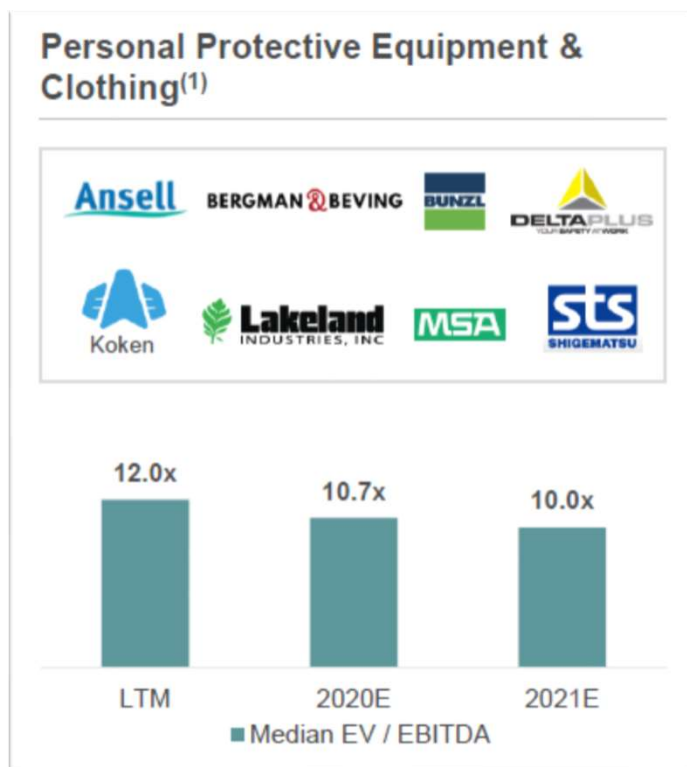
Growth and Performance Improvement Initiatives

- Investments in digital transformation
 - ERP implementation
 - CRM installation globally
 - Launch of new websites for nine global locations
 - Amazon platform in multiple countries
- Investments in manufacturing
 - Vietnam (now largest facility for the Company)
 - India (planning major expansion in future for current pilot plant)
 - Short run pilot plant for high margin products
- Investments in product development
 - Higher margin segments:
 - Cleanroom suits for Big Pharma
 - Electric arc protective apparel for Utilities
- 2Q20 results began reflecting above measures

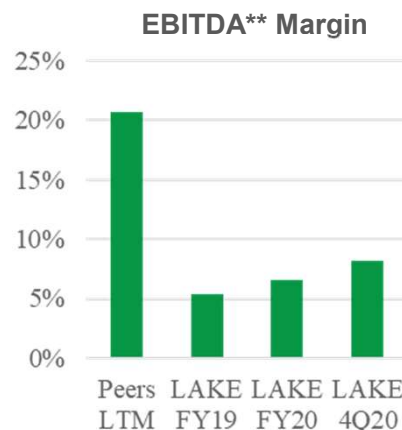
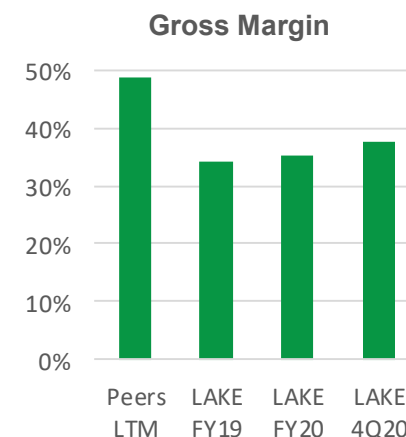
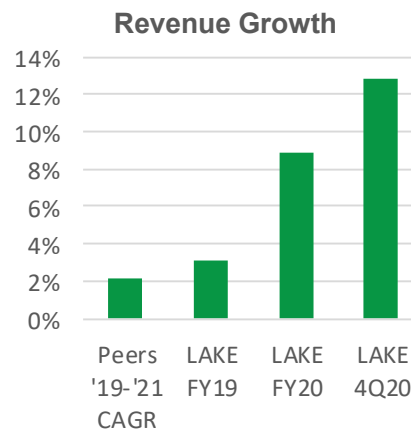
LAKE Shares Trade at Discount on Improving Financials

Attractive Valuation*

LAKE Trades at 7.0x EV/EBITDA
Based on TTM Results



LAKE Improving Performance



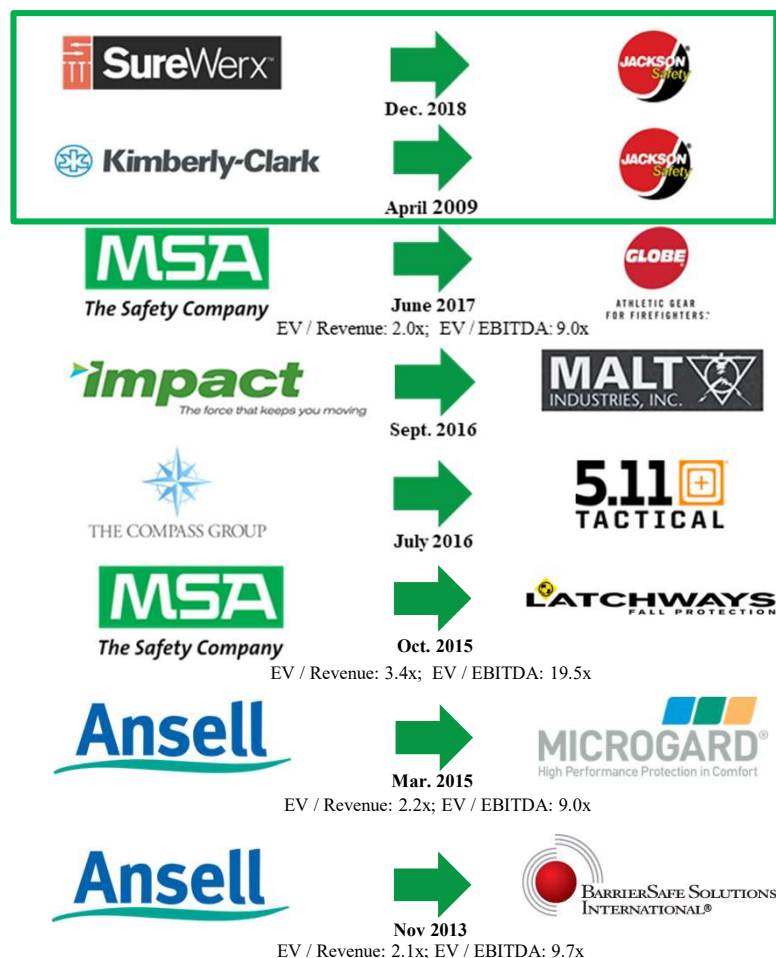
COVID Impacts 1Q21 Results

- Revenue Growth of 84.7%
- Gross Margin of 48.6%
- EBITDA Margin of 28.1%





Significant M&A Activity

Date	Acquirer	Target
Feb-20	New Mountain Capital	ILC Dover
Dec-19	PIP Global	Boss Manufacturing Company
Nov-19	SureWerx	Sure-Foot Industries
Oct-19	ASGARD Partners	Revision Eyewear
Aug-19	Gryphon Investors	Mechanix Wear
May-19	PIP Global	Worldwide Protective Products
May-19	North Branch Capital	Diversified Fall Protection
May-19	AirBoss-Defense	Immediate Response Technologies
Apr-19	Saf-Gard Safety Shoe	Great Lakes / Michigan Industrial Shoe
Mar-19	Total Safety	Airgas On-Site Safety Services Inc.
Feb-19	PIP Global	West Chester Protective Gear
Feb-19	Bunzl	Liberty Glove & Safety Inc.
Feb-19	Ansell	Ringers Technologies
Dec-18	SureWerx	Kimberly-Clark (Jackson / Wilson Safety)
Nov-18	Riverside Company	SureWerx
Oct-18	Alliance Marine	Safety and Survival Systems International
Sep-18	Klein Tools	Ergodyne Corporation
Aug-18	Grolls AB	Duunivaruste Oy
Feb-18	Audax Group	PIP Global
Jan-18	Audax Group	Checkers Safety
Aug-17	VF Corporation	Williamson-Dickie Manufacturing Company
Jun-17	MSA	Globe
Mar-17	Wensleydale W & G Limited	Evac+Chair International
Sep-16	Impact	MALT Industries
Aug-16	Compass Group	5.11 Tactical
Jun-16	SureWerx	KP Industries
Jun-16	National Safety Apparel	DRIFIRE
May-16	SPRichards	Safety Zone
May-16	Dunlop	Onguard Industries
May-16	Swedol AB	Grolls AB
Feb-16	Safariland	United Uniform
Nov-15	Mallory Safety & Supply	Sanderson
Oct-15	CCMP	Shoes for Crews
Sep-15	MSA	Latchways plc
Jul-15	Würth Group	Northern Safety and Industrial
Jun-15	3M	Capital Safety
Jun-15	Bunzl	International Sourcing Company
Jun-15	Bunzl	Importadores Exportadores Solmaq
Jun-15	Bunzl	Ligne T SAS

Notable Transactions



Seasoned Management Team

Management Bios	Years at LAKE
 <p>Christopher J. Ryan – Executive Chairman Upon his appointment as Executive Chairman in February 2020, Christopher J. Ryan served as our Chief Executive Officer and President since November 2003, Secretary since April 1991, and a director since May 1986. Mr. Ryan was our Executive Vice President - Finance from May 1986 until becoming our President in November 2003. Mr. Ryan also worked as a Corporate Finance Partner at Furman Selz Mager Dietz & Birney, Senior Vice President-Corporate Finance at Laidlaw Adams & Peck, Inc., Managing-Corporate Finance Director of Brean Murray Foster Securities, Inc. and Senior Vice President-Corporate Finance of Rodman & Renshaw, respectively, from 1983 to 1991. Mr. Ryan has served as a Director of Lessing, Inc., a privately held restaurant chain based in New York, from 1995 to 2008. Mr. Ryan received his BA from Stanford University, his MBA from Columbia Business School and his J.D. from Vanderbilt Law School.</p>	33 years ¹
 <p>Charles D. Roberson – President & CEO Upon his appointment as President and CEO as well as to the Company’s Board of Directors in February 2020, Charles D. Roberson served as our Chief Operating Office since 2019. He served as our Senior Vice President International Sales since March 2009. Mr. Roberson joined our Company in 2004 as Technical Marketing Manager and later served as International Sales Manager. Prior to joining our Company, Mr. Roberson was employed by Precision Fabrics Group, Inc. as a Market Manager from 1995 to 2001 and as a Nonwovens Manufacturing Manager from 1991 to 1995. He began his career as a manufacturing manager for Burlington Industries, Inc. in its Menswear Division from 1985 to 1991.</p>	15 years
 <p>Allen E. Dillard – Chief Financial Officer Appointed CFO of Lakeland in July 2019, Allen E. Dillard’s career spans three decades of senior-executive financial, operational and organizational leadership experience. For the preceding 16 years he served as CEO, CFO and COO of 2 middle market B-to-B companies, while also serving as a Board of Director for one of the companies. Earlier, he served as Treasurer and Director of Corporate Communications at Wolverine Tube, Inc. (NYSE: WLW). Previously he served as Corporate Vice President, Treasurer and Chief Financial Officer of Nichols Research Corporation, a NASDAQ-listed company which was successfully sold to a larger competitor. Mr. Dillard began his career as a public accountant with Ernst & Young where he worked for nearly a decade. He is a certified public accountant and a graduate of the University of Alabama at Birmingham.</p>	1 year
 <p>Daniel L. Edwards – Senior Vice President Sales for North America Daniel L. Edwards has been our Senior Vice President Sales for North America since March 2017 after most recently serving as our Vice President of USA Sales since March 2013. Mr. Edwards has been employed by us in various capacities since joining Lakeland in 2005, including as our National Accounts Manager and Eastern Regional Sales Manager. Prior to joining our Company, Mr. Edwards was a Senior Market Manager at Precision Fabrics Group, Inc., where he began his career in 1990 and held various roles at that company in manufacturing, technical and quality management.</p>	14 years

Investment Highlights



1

High Growth from Proprietary/Value Added Products

Strong Growth Masked by Wind Down of DuPont & Brazil Businesses

2

Flexible Worldwide Operating Capabilities

Highly Leveragable Cost Structure including Global Manufacturing Sites

3

Leader in Product Quality and Garment Innovation

Certifications and Patents Demonstrate Product Quality

4

Blue Chip Customer Base

Large Customers with No Significant Customer Concentration

5

Diversified Product Offerings

Product Suite Covers Protective Apparel Industry

6

Favorable Market and Industry Dynamics

Global Industry Poised for Further Growth

7

Strong Management Team and High Insider Ownership

Deep Industry Knowledge and Experience



Protect Your People™

Financial Review

Income Statement – 1Q21

(UNAUDITED)
(\$000's Except Share Information)

	Three Months Ended April 30,	
	<u>2020</u>	<u>2019</u>
Net sales	\$45,582	\$24,684
Cost of goods sold	<u>23,438</u>	<u>17,130</u>
Gross profit	22,144	7,554
Operating expenses	<u>9,774</u>	<u>7,869</u>
Operating profit (loss)	12,370	(315)
Other income (expense), net	6	(27)
Interest expense	<u>(17)</u>	<u>(34)</u>
Income (loss) before taxes	12,359	(376)
Income tax expense	<u>3,725</u>	<u>89</u>
Net income (loss)	<u>\$8,634</u>	<u>\$(465)</u>
Net income (loss) per common share:		
Basic	<u>\$1.08</u>	<u>\$(0.06)</u>
Diluted	<u>\$1.07</u>	<u>\$(0.06)</u>
Weighted average common shares outstanding:		
Basic	7,972,423	8,013,840
Diluted	8,044,849	8,013,840

EBITDA Reconciliation – 1Q21

(UNAUDITED)

(\$000's Except Share Information)

	Three Months Ended April 30,	
	<u>2020</u>	<u>2019</u>
Net Income (loss) to EBITDA		
Net Income (loss)	\$8,634	(\$465)
Interest	17	34
Taxes	3,725	89
Depreciation and amortization	453	383
Less Other income (expense), net	6	(27)
EBITDA	12,823	68
EBITDA to Adjusted EBITDA (excluding non-cash and one-time expenses)		
EBITDA	12,823	68
Equity compensation	163	201
Adjusted EBITDA (excluding non-cash and one-time expenses)	12,986	269
Adjusted EBITDA to Adjusted Free Cash Flow (excluding non-cash and one-time expenses)		
Adjusted EBITDA (excluding non-cash and one-time expenses)	12,986	269
Cash paid for taxes (foreign)	861	276
Capital expenditures	194	168
Adjusted Free Cash Flow (excluding non-cash and one-time expenses)	\$11,931	\$(175)

Balance Sheet – 1Q21

(UNAUDITED)

(\$000's Except Share Information)

	ASSETS	April 30, 2020	January 31, 2020
Current assets			
Cash and cash equivalents		\$23,473	\$14,606
Accounts receivable, net of allowance for doubtful accounts of \$647 and \$497 at April 30, 2020 and January 31, 2020, respectively		25,074	17,702
Inventories		37,470	44,238
Prepaid VAT and other taxes		1,516	1,228
Other current assets		3,229	2,033
Total current assets		90,762	79,807
Property and equipment, net		9,847	10,113
Operating leases right-of-use assets		2,246	2,244
Deferred tax assets		3,625	5,939
Prepaid VAT and other taxes		292	333
Other assets		81	98
Goodwill		871	871
Total assets		<u>\$107,724</u>	<u>\$99,405</u>
	LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities			
Accounts payable		\$6,119	\$7,204
Accrued compensation and benefits		2,020	1,300
Other accrued expenses		3,713	2,445
Current maturity of long-term debt		-----	1,155
Short term borrowings		139	----
Current portion of operating lease liabilities		925	835
Total current liabilities		12,916	12,939
Long-term portion of operating lease liabilities		1,268	1,414
Total liabilities		<u>14,184</u>	<u>14,353</u>
Commitments and contingencies			
Stockholders' equity			
Preferred stock, \$0.01 par; authorized 1,500,000 shares (none issued)		-----	-----
Common stock, \$0.01 par; authorized 20,000,000 shares			
Issued 8,485,517 and 8,481,665; outstanding 7,976,275 and 7,972,423 at April 30, 2020 and January 31, 2020, respectively		85	85
Treasury stock, at cost; 509,242 shares		(5,023)	(5,023)
Additional paid-in capital		75,314	75,171
Retained earnings		26,215	17,581
Accumulated other comprehensive loss		(3,051)	(2,762)
Total stockholders' equity		<u>93,540</u>	<u>85,052</u>
Total liabilities and stockholders' equity		<u>\$107,724</u>	<u>\$99,405</u>

Income Statement – Fiscal Year

(UNAUDITED)

(\$000's Except Share Information)

	<u>Year Ended January 31,</u>	
	<u>2020</u>	<u>2019</u>
Net sales	\$107,809	\$99,011
Cost of goods sold	<u>69,912</u>	<u>65,105</u>
Gross profit	37,897	33,906
Operating expenses	<u>32,021</u>	<u>30,341</u>
Operating profit	5,876	3,565
Other income (expense), net	(7)	41
Interest expense	<u>(116)</u>	<u>(125)</u>
Income before taxes	5,753	3,481
Income tax expense	<u>2,472</u>	<u>2,022</u>
Net income	<u>\$3,281</u>	<u>\$1,459</u>
Net income per common share:		
Basic	<u>\$0.41</u>	<u>\$0.18</u>
Diluted	<u>\$0.41</u>	<u>\$0.18</u>
Weighted average common shares outstanding:		
Basic	8,005,927	8,111,458
Diluted	8,037,019	8,170,401

EBITDA Reconciliation – Fiscal Year

(UNAUDITED)

(\$000's Except Share Information)

	Year Ended January 31,	
	<u>2020</u>	<u>2019</u>
Net Income to EBITDA		
Net Income	\$3,281	\$1,459
Interest	116	125
Taxes	2,472	2,022
Depreciation and amortization	1,645	965
Other income (expense)	(7)	41
EBITDA	7,521	4,530
EBITDA to Adjusted EBITDA (excluding non-cash expenses)		
Equity compensation	(403)	744
Adjusted EBITDA	\$7,118	\$5,274

Balance Sheet – Fiscal Year

(UNAUDITED)
(\$000's Except Share Information)

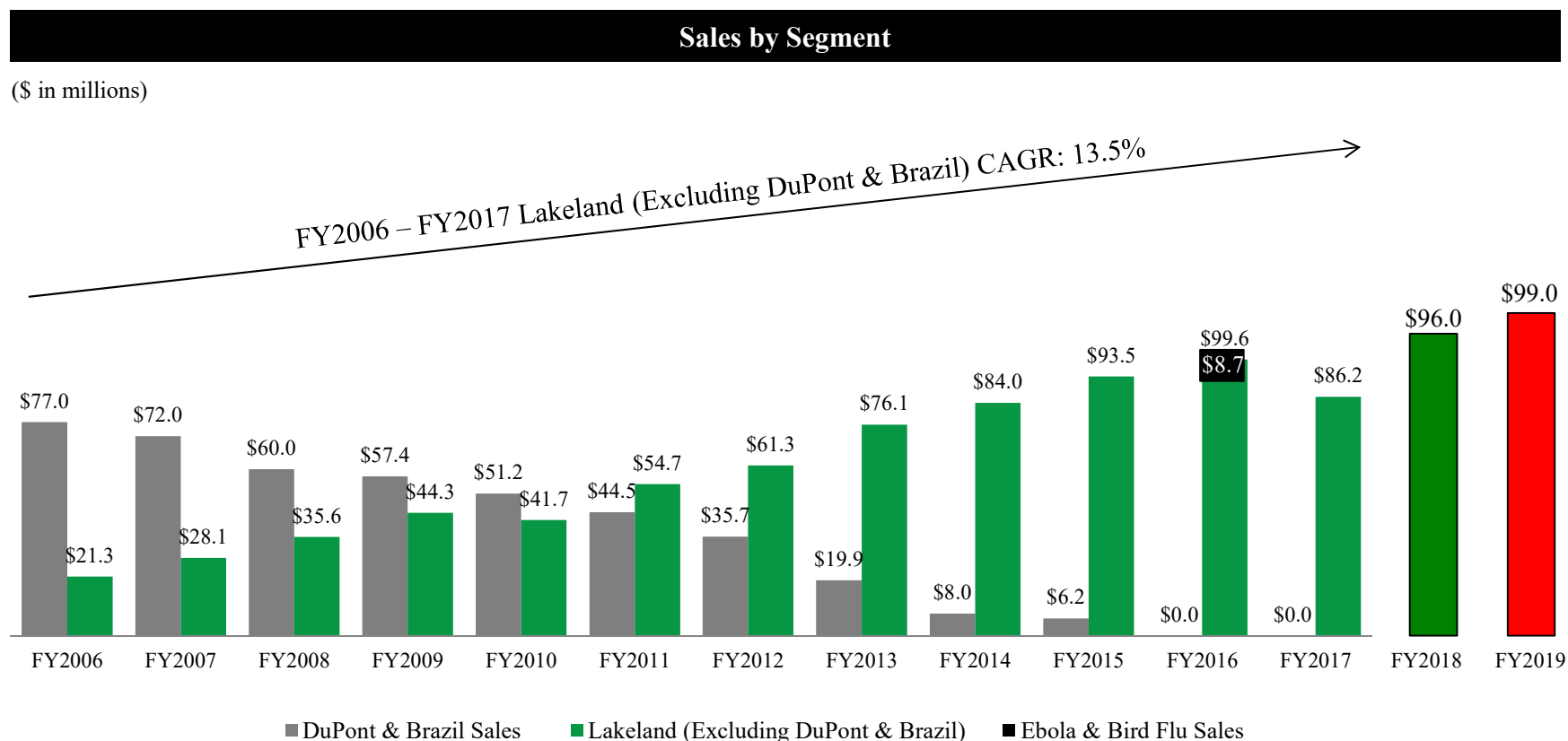
	January 31, <u>2020</u>	<u>2019</u>
ASSETS		
Current assets		
Cash and cash equivalents	\$14,606	\$12,831
Accounts receivable, net of allowance for doubtful accounts of \$497 and \$434 at January 31, 2020 and 2019, respectively	17,702	16,477
Inventories	44,238	42,365
Prepaid VAT and other taxes	1,228	1,478
Other current assets	<u>2,033</u>	<u>2,319</u>
Total current assets	79,807	75,470
Property and equipment, net	10,113	10,781
Operating leases right-of-use assets	2,244	-----
Deferred tax assets	5,939	7,267
Prepaid VAT and other taxes	333	176
Other assets	98	158
Goodwill	<u>871</u>	<u>871</u>
Total assets	<u>\$99,405</u>	<u>\$94,723</u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Accounts payable	\$7,204	\$6,214
Accrued compensation and benefits	1,300	1,137
Other accrued expenses	2,445	2,825
Current maturity of long-term debt	1,155	158
Current portion of operating lease liability	835	-----
Total current liabilities	<u>12,939</u>	<u>10,334</u>
Long-term portion of debt	-----	1,161
Long-term portion of operating lease liability	<u>1,414</u>	-----
Total liabilities	<u>14,353</u>	<u>11,495</u>
Commitments and contingencies		
Stockholders' equity		
Preferred stock, \$0.01 par; authorized 1,500,000 shares (none issued)	-----	-----
Common stock, \$0.01 par; authorized 20,000,000 shares, Issued 8,481,665 and 8,475,929; outstanding 7,972,423 and 8,013,840 at January 31, 2020 and 2019, respectively	85	85
Treasury stock, at cost; 509,242 and 462,089 shares at January 31, 2020 and 2019, respectively	(5,023)	(4,517)
Additional paid-in capital	75,171	75,612
Retained earnings	17,581	14,300
Accumulated other comprehensive loss	<u>(2,762)</u>	<u>(2,252)</u>
Total stockholders' equity	<u>85,052</u>	<u>83,228</u>
Total liabilities and stockholders' equity	<u>\$99,405</u>	<u>\$94,723</u>



Protect Your People™

Appendix

Strong Growth Masked By Wind-Down of DuPont & Brazil



LAKE grew larger despite winding down \$77 million DuPont and \$17 million Brazil businesses

Company fiscal year ends January 31.

FY2016 includes \$8.7 million in one time Ebola and Bird Flu related revenue.



Real Estate

Location	Sq. Ft.	Leased / Owned	Primary Function
Canada (Brantford)	22,092	Owned	Sales / Warehouse
China (Weifang)	122,665	Owned	Administration / Manufacturing / Warehouse / Sales
	16,145	Leased	Warehouse
Decatur, AL	147,228	Owned	Administration / Manufacturing / Sales
	21,000	Leased	Warehouse
Mexico (Zacatecas)	74,000	Owned	Administration / Manufacturing / Warehouse / Sales
Argentina (Buenos Aires)	3,770	Leased	Administration / Manufacturing / Warehouse / Sales
Chile (Santiago)	3,996	Leased	Administration / Warehouse / Sales
China (Beijing)	3,047	Leased	Sales / Warehouse
China (Shanghai)	11,746	Leased	Administration / Sales / Warehouse
India (Noida)	32,005	Leased	Manufacturing / Warehouse / Sales
Kazakhstan (Ust-Kamenogorsk)	89	Leased	Warehouse / Sales
Ronkonkoma, NY	2,500	Leased	Headquarters – Administration / Sales
Russia (Moscow)	875	Leased	Warehouse / Sales
U.K. (Newport, East Yorkshire)	9,833	Leased	Warehouse / Sales
Vietnam (Nahm Dinh)	140,000	Leased	Manufacturing / Warehouse